



Make the Case for Afterschool with *America After 3PM*

December 9, 2014

Webinar speakers

Nikki Yamashiro

Director of Research, Afterschool Alliance



Alexis Steines

Field Outreach Manager, Afterschool Alliance

Melanie McClintock

Executive Director, Arizona Center for Afterschool Excellence



Key Findings from *America After 3PM*

Overview

- 10 years of data
- 12 member advisory committee
- **Funded by:**
 - Charles Stewart Mott Foundation
 - Robert Wood Johnson Foundation
 - The Wallace Foundation
 - The Ford Foundation
 - Noyce Foundation
 - Heinz Endowments
 - The Robert Bowne Foundation
 - Samueli Foundation



How are kids spending their time after school?



Jump To...

DEMAND SEE NATIONAL MAP >

More and more, parents understand the benefits of afterschool programs and are enrolling their kids in record numbers. Participation in afterschool programs continues to grow, but for every child who participates, there are two more who would like to – if a program were available.



BENEFITS SEE NATIONAL MAP >

Parents agree that afterschool programs are providing a wide range of activities and enriching learning opportunities for their kids.

SUPPORT SEE NATIONAL MAP >

Parents overwhelmingly support public funding for afterschool programs, recognizing their value for both children and working parents.

America After 3PM spans a decade of data chronicling how children spend the hours between 3 and 6 p.m. – the hours after school ends and before parents typically return home from work. It highlights the trends of afterschool program participation, documents the benefits associated with participation in afterschool programs, and measures public support for afterschool programs. Download the full report and key findings.

DOWNLOADS
Full 2014 Report

Methodology

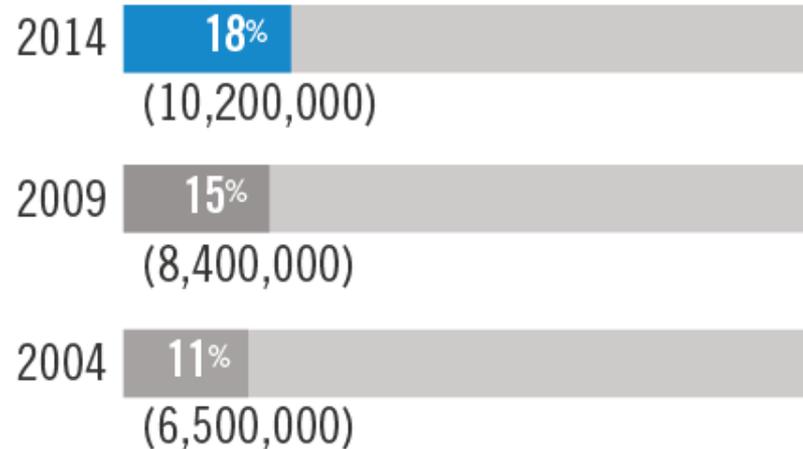
- 30,720 households screened, 56,252 children screened and 13,709 in-depth responses
- Online survey using a blend of national consumer panels
- Data collected between Feb. 28 and April 17
- Minimum of 200 in-depth responses from each state and District of Columbia
- Margin of Error = less than +/- 1 percent

How are kids spending their time after school?

Participation in afterschool programs has grown significantly

Participation in afterschool programs has consistently increased over the past 10 years, **rising by nearly 2 million children** in the last five years alone.

Children in an afterschool program



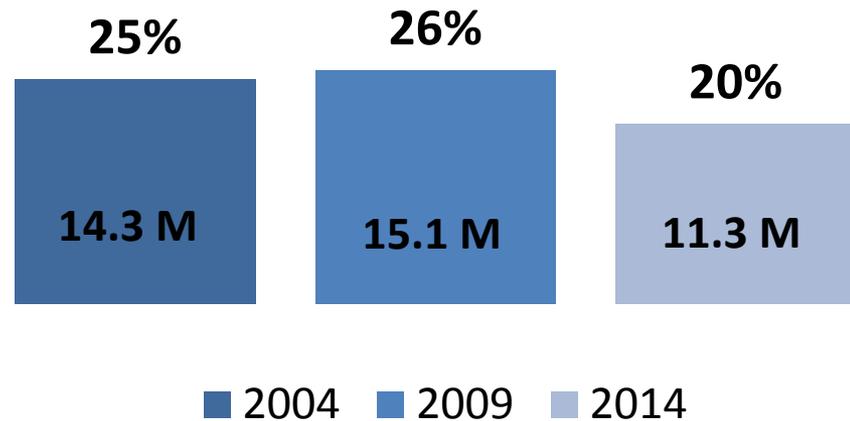
On average, children in an afterschool program participate **3.62 days** and **7.37 hours** per week

45% of the 10.2 million kids in afterschool programs are from **free/reduced price lunch households**

The number of children unsupervised in the after school hours remains high

The number of children in self-care has decreased from 2009, but there are still **11.3 million children** alone and unsupervised after school.

Children unsupervised after school



On average, children spend **7.37 hours** per week unsupervised

31% of the 11.3 million kids in self-care are from **free/reduced price lunch households**

**Is there a demand for
afterschool programs?**

Unmet demand for afterschool has increased significantly

2004
30%
15.3 million

2009
38%
18.5 million

2014
41%
19.4 million

DEMAND IS HIGH FOR AFTERSCHOOL PROGRAMS

More youth than ever before—

10.2 million

—are in afterschool programs.

For every child
in a program,



2 are waiting to get in.



Total demand

of kids in an afterschool program

+

of kids not in an afterschool program, but who would be enrolled in a program if one were available

Total Demand
29.6 million children

What are the benefits of afterschool programs?

Parental satisfaction with afterschool programs has always been high, and remains so today

2014 89%

2009 89%

2004 91%

PARENTS ARE SATISFIED WITH AFTERSCHOOL PROGRAMS

89% of parents with a child in an afterschool program are satisfied overall.

An overwhelming percentage of parents are satisfied with...

-  QUALITY OF CARE
-  SAFETY
-  EXCITEMENT ABOUT LEARNING
-  CRITICAL THINKING

Benefits of afterschool extend beyond children and support working parents

SUPPORT FOR AFTERSCHOOL PROGRAMS IS STRONG

More than
8 in 10
parents with kids in afterschool programs agree that the programs help working parents keep their jobs.



84%
of parents support public funding of these programs.

Interactive web dashboards



How are kids spending their time after school?



Jump To...

DEMAND SEE NATIONAL MAP >

More and more, parents understand the benefits of afterschool programs and are enrolling their kids in record numbers. Participation in afterschool programs continues to grow, but for every child who participates, there are two more who would like to – if a program were available.



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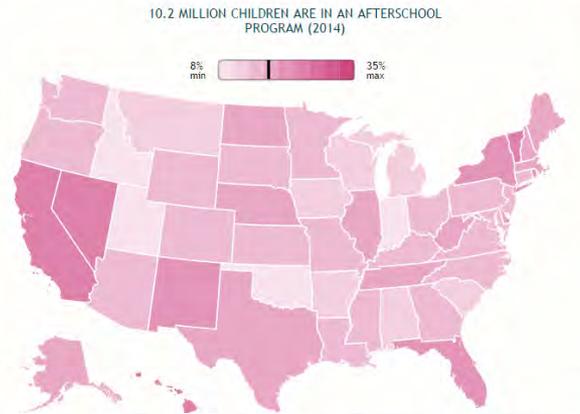
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DOWNLOADS

ID UT OK IN HT MI SC WI AR AL IA MO KS SD VA KY LA CO NC OH MN WY OR MS AZ MD GA NJ PA WA CT NH TN ME TX NE DE IL WV MA AK NM HI NY RI FL VT CA HI DC

Demand

- Children in an afterschool program
- Children who would be enrolled in a program
- Children unsupervised after school



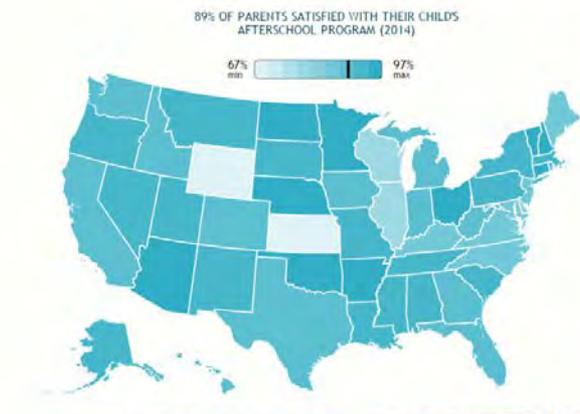
Demand for afterschool programs continues to grow. Today, 10.2 million children participate in afterschool programs. Another 19.4 million children would participate if a program were available. A majority of school-age children either are, or want to be, in an afterschool program.



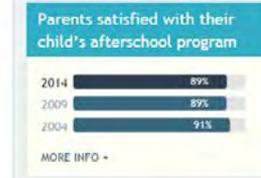
WY KS WI IL DE KY MO NC NZ ME VA WA TX IA KY IN CO HI NE FL CA ID GA RI NY LA PO AK SC NH UT NV TN PA SD OR MT MS AL OK OH MN VT AR CT NH AZ NE ND DC

Benefits

- Parents' satisfaction with their child's afterschool program
- Parents' perceptions of afterschool programs



Parents who have access to an afterschool program are highly satisfied with those programs. Parents agree that afterschool programs are providing a wide range of activities and enriching learning opportunities for their kids.

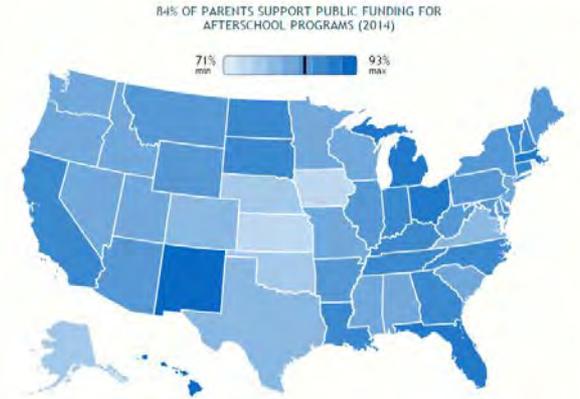


Parents satisfied with the quality of care of their child's afterschool program

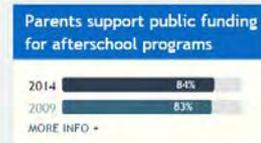
RI KS IA NE OK AK VA CO TX UT MS WI MO MN SC NV NZ AL HA ID OR MD AZ IL AR WY DE WY ME NY PA MT ND CT NC CA TN LA IN KY SD NH VT GA MA FL HI OH NH DC HI

Support

- Parents' support for public funding of afterschool programs
- Parents' agree that afterschool programs support working families



Parents overwhelmingly support public funding for afterschool programs, and recognize that these programs keep kids safe, inspire learning, and build skills that will help students reach their full potential and succeed in school, college, career and beyond.



Parents agree that afterschool programs help give working parents peace of mind when they are at work

Individual State Dashboards



Florida



Florida jumped five spots in the top 10 states for afterschool from 2009, procuring the number three ranking in 2014. Similar factors that drove Florida's placement on the top 10 list in 2009 are responsible for its placement in 2014, primarily its strong afterschool participation numbers, above-average time children spend in afterschool programs, and a below average rate of children alone and unsupervised after school. Afterschool programs in Florida serve a high-needs population; more than half of children (52 percent) who participate in an afterschool program qualify for the Federal Free or Reduced Price Lunch Program. Satisfaction among Florida parents regarding their child's afterschool program has also significantly improved from 2009. Yet, there remain more than 1 million Florida children not currently in an afterschool program who would be enrolled if one were available to them.



Florida

DEMAND

BENEFITS

SUPPORT

FACT SHEET
NEWS RELEASE

Children in Afterschool

Afterschool program participation in Florida

2014	22%
2009	20%
2004	17%

627,430 children in 2014

In 2014, 22% of Florida's children participate in an afterschool program, compared to 20% in 2009 and 17% in 2004.

Children in an afterschool program, by grade

K-5	28%
6-8	21%
9-12	15%

In 2014, 28% of Florida's children in grades K-5 participate in an afterschool program, compared to 21% in grades 6-8 and 15% in grades 9-12.

Average time per week children spend in an afterschool program

2014

8 HOURS
3 DAYS

For the purposes of this study, timing was limited to 15 hours per week in afterschool care, reflecting the hours of 3 to 6 p.m.

Children in an afterschool program, by gender

51% GIRLS	49% BOYS
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Most families piece together a variety of afterschool solutions, with 66% of Florida's K-12 children spending some portion of the hours after school in the care of a parent or guardian. Other afterschool arrangements include traditional child care centers (10%); sibling care (19%); and non-parental adult care, such as a grandparent or neighbor (30%).

Average weekly cost of afterschool programs

2014

\$103

The average weekly cost only includes parents who report that they pay a fee for their child's afterschool program.

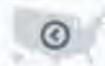
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Florida

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FACT SHEET
NEWS RELEASE

Parent Satisfaction with Afterschool Programs

Parents satisfied with their child's afterschool program



In 2014, 90% of Florida's parents are satisfied with their child's afterschool program, compared to 86% in 2009 and 91% in 2004.

Parents satisfied with the quality of care in their child's afterschool program



Parents satisfied with the safe environment of their child's afterschool program



Top 5 activities/services offered by afterschool programs

- Opportunities for physical activity
- Homework assistance
- Opportunities for reading or writing
- STEM learning opportunities
- Beverages, snacks and/or meals

Parents agree that afterschool programs help children gain workforce skills



Top 5 factors in parents' selection of an afterschool program

- Quality of care
- Knowledgeable and well-trained staff
- Location is convenient
- Is a safe haven
- Their child enjoys the afterschool program

Individual State Dashboards



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Florida

DEMAND

BENEFITS

SUPPORT

FACT SHEET
NEWS RELEASE

Public Support for Afterschool Programs

89%

of Florida parents support public funding for afterschool programs, while just 27% report receiving government assistance with the cost of afterschool.

74%

of Florida parents agree that afterschool programs help give working parents peace of mind about their children when they are at work.

84%

of parents agree that afterschool programs help parents keep their jobs.

Footnotes

In Florida, 543 households and 2,581 children were screened for this study. According to the Department of Education, National Center for Education Statistics data for 2011-2012, the total school enrollment in Florida is 2,864,977, which is the foundation for all statewide projections in Florida After 3PM.

Takeaways

- **We have seen progress.**
 - There are more kids in afterschool and summer learning programs
 - The number of children in self-care has decreased
- **Support is strong.**
- **Parents value afterschool for variety of reasons.**
- **But, demand also continues to grow-more work ahead.**

How to Advocate for Afterschool

Key Messages

- Afterschool Programs
 - Keep kids safe
 - Engage kids in learning
 - Help working families
- At their best when they complement but don't replicate the school day
- Afterschool programs leverage community-school partnerships and corporate partnerships

Contact Your Lawmakers

- Start a letter / email campaign
- Arrange a meeting between parents and district staff.



<http://capwiz.com/afterschool/home/>

Arrange a Site Visit



Spread the Word on Social Media



Afterschool Alliance

4,637 likes · 167 talking about this · 3 were here

Afterschool Alliance
The Afterschool Alliance is the nation's leading voice for afterschool programs. 15.1 million children are on their own after school. The Afterschool Alliance is working to ensure

About – Suggest an Edit



Afterschool Alliance

Afterschool Alliance works to ensure children have access to affordable, quality afterschool programs. Tweet us your afterschool program of the day nomination!

Washington, DC · www.afterschoolalliance.org

2 Boards · 3 Pins · 0 Likes

Follow All

KEEP CALM Because AfterSchool

011 National Afterschool Champion



Afterschool Alliance shared a link. 21 minutes ago near Washington

NCWIT is seeking high school girls with an interest in comp and tech. Applications are open now for the NCWIT Award of Aspirations in Computing. Get more information here: <http://bit.ly/UfHspN>



Afterschool Alliance

Afterschool Alliance
@afterschool4all

The Afterschool Alliance works to ensure children have access to affordable, quality afterschool and summer learning programs. #AfterschoolWorks

Washington, DC · afterschoolalliance.org

6,588 TARGETS · 6,899 FOLLOWING · 9,177 FOLLOWERS

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Tweets

Afterschool Alliance @afterschool4all
Hi LI Gov @ShanTsai celebrated #LightsOnAfterschool with @ASAAfterschool! Check out the photo album: ow.ly/qhXEq

Afterschool Alliance @afterschool4all
RT @BigBeacon: @BigBeacon #TWChat Oct 30 has Guest Host Stefan Jaeger. Topic will be #Engineering in #PopCulture 8PM EST #STEM #Afterschool

How the Arizona Center for Afterschool Excellence used *America After 3PM* to Advocate for Afterschool

Arizona After 3PM

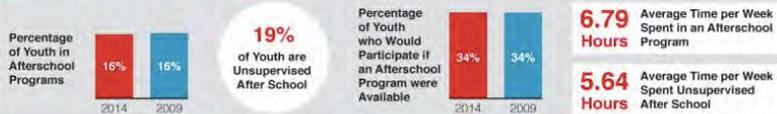
**Arizona Named a 'Top 10 State for Afterschool,'
But More Work Remains Before All Children Have Access to Programs**

The Afterschool Alliance's *America After 3PM* report revealed that **178,554 children in Arizona** participate in an afterschool program, yet **318,223 children would be enrolled** in a program if one were available to them.

With **84% of Arizona's parents supporting public funding for afterschool programs**, there remains more work to be done to ensure that all children in Arizona are able to take part in an afterschool program that keeps them safe, inspires learning, and provides their parents peace of mind.



Demand in Arizona



Demand Across the Country



Top 10 States for Afterschool

1. California
2. Washington DC
3. Florida
4. Vermont
5. Massachusetts
6. ARIZONA
7. Oregon
8. Nebraska
9. Tennessee
10. Hawaii

Who's Unsupervised After 3 PM



The Cost of Afterschool

\$114 per week in 2014

\$74 per week in 2009

Arizona After 3 PM Campaign Strategy

Presented by
Melanie McClintock
Executive Director
Arizona Center for
Afterschool Excellence



Craft a Message

Developed a strategy to:

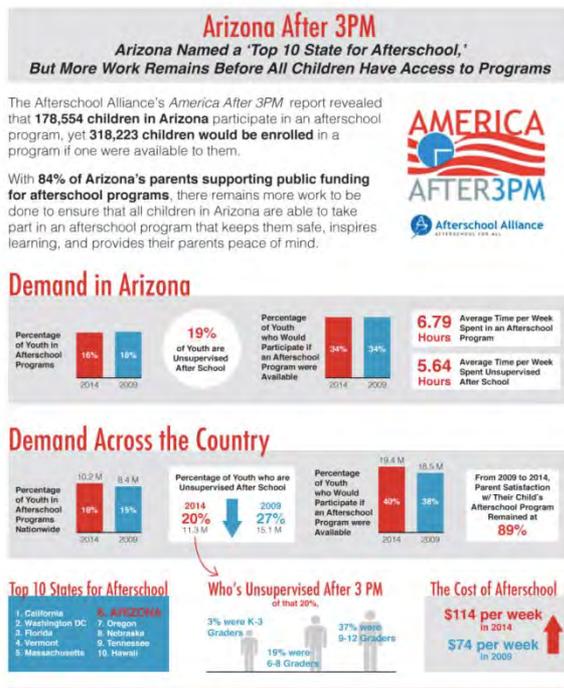
- *get the most mileage of Arizona's 6th place national ranking*
- *increase awareness of the importance of afterschool programming & the work of AzCASE*

Top 10 States for Afterschool

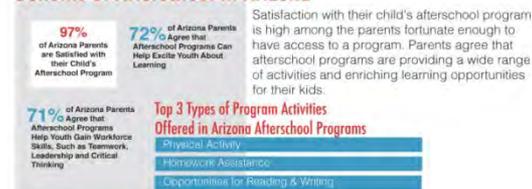
- | | |
|------------------|-------------------|
| 1. California | 6. ARIZONA |
| 2. Washington DC | 7. Oregon |
| 3. Florida | 8. Nebraska |
| 4. Vermont | 9. Tennessee |
| 5. Massachusetts | 10. Hawaii |

Craft a Message

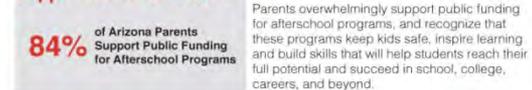
Created a one page, two-sided fact sheet of Arizona and national statistics:



Benefits of Afterschool in Arizona



Support for Afterschool



About the Survey

America After 3PM is the largest national household survey. 37,720 households were surveyed online, covering 56,252 children and receiving 13,709 responses. Data was collected 2.28.2014 - 4.17.2014. The Afterschool Alliance contracted with Shugoll Research to collect this data. In Arizona, 1,117 children were screened and 261 households completed in-depth interviews via an online survey using a blend of national consumer panels. Child-level statewide projections are based on 2011-2012 total school enrollment data from the U.S. Department of Education.

In Arizona...



About AzCASE

The Arizona Center for Afterschool Excellence (AzCASE) is a 501(c)3 nonprofit organization that is dedicated to improving access to high-quality, affordable out-of-school learning opportunities for all Arizona youth by serving as the preeminent source for professional development, advocacy and community capacity building in the out-of-school time (OST) community. AzCASE is one of 47 statewide afterschool networks comprising the National Network of Statewide Afterschool Networks supported by the Charles Stewart Mott Foundation (www.mott.org). These networks ensure a coherent, statewide strategy for improving out-of-school time program quality.

Find the Right Partner

Phoenix Mayor Greg Stanton

Our 2012 Out-of-School Time Champion, known for his advocacy for city operated afterschool programming.

Phoenix Union High School District Superintendent, Dr. Kent Scribner

Works with AzCASE on many initiatives and is a proponent of afterschool programming especially for older youth. Dr. Scribner was honored as the 2014 Arizona Out-of-School Time Champion.

Spread the Word: MEDIA

Prepared a press release, including quotes from both Mayor Stanton and Supt. Scribner, for statewide distribution.

*“Research clearly shows the effects of these programs on a child’s overall development,” Stanton said. “Through the City of Phoenix’s out-of-school-time programs, **students have a great opportunity to learn the interpersonal and leadership skills** they’ll need to help them succeed on the job.”*

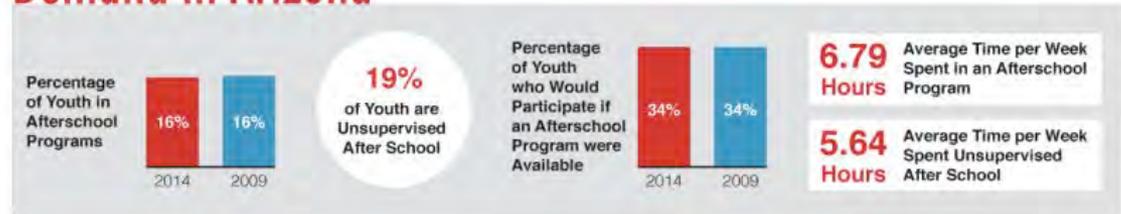
Made individual pitches to targeted media contacts.

Spread the Word: COMMUNITY

Mayor Stanton agreed to present this year's findings at two events where he was speaking:

- *Summit on Disconnected Youth attended by several hundred educators & community leaders*
- *A Read On Phoenix literacy event*

Demand in Arizona



Spread the Word: COMMUNITY

Key network partners were individually emailed sharing Arizona's ranking and stats and asked to share with their stakeholders. Examples of targeted partners contacted were:

AZ Department of Education
AZ Dept of Economic Security, Child Care
Advisory Committee
AZ School Administrators Association
AZ School Boards Association
AZ Business and Education Coalition
AZ Community Education Assn
AZ PTA
Arizona's 21st CCLC Vision Team
ASU's Morrison Institute

Children's Action Alliance
Coconino Coalition for Children & Youth
Cox Communications
Expect More Arizona
Governor's Office of Children, Youth &
Families
Stand for Children
United Way of Tucson, Youth
Development Coalition
Valley of the Sun United Way

Spread the Word: COMMUNITY

Sample of what was sent to partners:

Arizona Ranked 6th in Nation for Afterschool Programming, But there's still work to be done...

The Afterschool Alliance's America After 3PM survey ranked Arizona as 6th in the nation for afterschool overall. America After 3PM is the largest national household survey ever conducted to gauge parent satisfaction and support for afterschool programs.

The results revealed that Arizona parents overwhelmingly support afterschool programming. 97 percent of Arizona parents are satisfied with their child's afterschool program and 84 percent of Arizona parents support public funding for afterschool programs.

And the demand for afterschool programs in Arizona is high. America After 3PM revealed that 178,554 children in Arizona, or 16 percent of all K-12 youth statewide, participate in an afterschool program, yet 318,223 children, or 34 percent, would be enrolled if a program was available to them.

But access to quality programs remains a challenge. A challenge that Arizona Center for Afterschool Excellence is taking on, by advocating for local, state and federal legislative and regulatory initiatives supporting the expansion, affordability and accessibility of quality out-of-school time programs in our state.

[Read more about Arizona After 3 PM & See what's happening nationally in the America After 3 PM Report](#)

<NAME>, these national survey results were announced yesterday. We sent out the narrative above for network partners to share with their stakeholders. Hope you will share in one of your upcoming <ORG> newsletters and website.

Spread the Word: USING NETWORK TOOLS

Arizona After 3 PM publicized in AzCASE

- *Newsletter*
- *Website*
- *Facebook*
- *Twitter*



Spread the Word: ANNUAL EVENTS

Arizona After 3 PM fact sheet shared:

- *with 710 afterschool providers attending the AzCASE School's Out, Make it Count conference, November 15*
- *School's Out, Make it Count conference exhibitors & workshop presenters*
- *with 260 corporate & education leaders attending the School's Out, Make it Count Awards of Excellence luncheon*

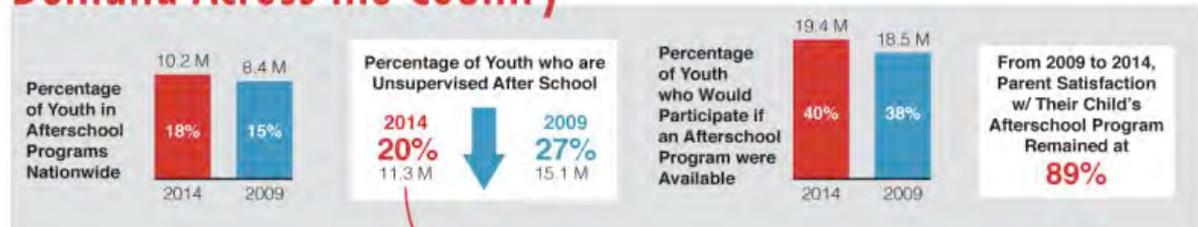
Arizona After 3 PM findings were also verbally shared with conference attendees at the plenary session as well as during the formal remarks at the Awards of Excellence luncheon.

Spread the Word: ANNUAL EVENTS

Fact sheet will be continuously used at AzCASE presentations & trainings on the *Arizona Quality Standards for Out-of-School Time Programs*.

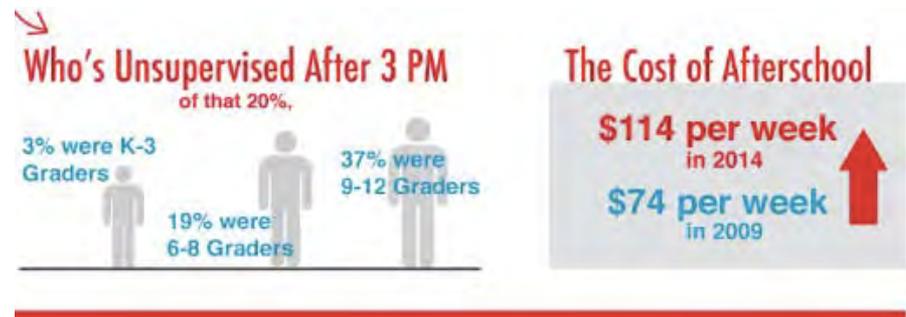
Example: Last week we were invited by the Pulliam Charitable Trust to conduct a training for 40 programs that receive funding from the Trust for their summer programs.

Demand Across the Country



Spread the Word: POLICYMAKERS

Arizona After 3 PM findings will be used as we continue implementing our strategy of having individual **city councils and school governing boards** formally adopt the *Arizona Quality Standards for Out-of-School Time Programs*.



Campaign Results

Arizona EdNews article,
Arizona School Board
Association:

<http://azednews.com/2014/10/28/national-report-parents-give-arizonas-after-school-programs-high-marks/>



NATIONAL REPORT, PARENTS GIVE ARIZONA'S AFTER-SCHOOL PROGRAMS HIGH MARKS

October 28, 2014 / Lisa Irish/Arizona Education News Service / On Campus



Efforts over the past decade to improve Arizona's afterschool programs have earned the state the sixth highest ranking in a [national report](#) released this month.

A focus on reinforcing school-day lessons through fun and enriching learning opportunities and an increase in access to federally funded grants that support them are key contributors.



Students in the Little Scholars after-school program at Isaac School District in Phoenix build robots. Photo courtesy Isaac School District

Isaac School District students in the Little Scholars after-school program build Lego robots and powered them through computer workstations.

Students in Prescott Mile High Middle School's after-school program rehearse lines and build a set for their upcoming performance of "Annie."

After-school programs like these help kids see the relevance of what they learn in class, develop resiliency, and

create the solid social and emotional foundation that academic success is built on, said Melanie McClintock, executive director of [Arizona Center for Afterschool Excellence](#).

"Kids are doing more hands-on projects and they're having their 'a-ha' moment about why the teacher taught them that in quality after-school programs," McClintock said. "Whether it's using math to build a race car or launch a rocket, it's a direct application of concepts learned in the classroom."

Arizona's after-school programs are ranked sixth in the nation, according to "[America After 3 p.m.: Afterschool Programs in Demand](#)" recently released by the [Afterschool Alliance](#).

Campaign Results

Featured by Expect More Arizona, relating **Arizona After 3 PM** to Lights on Afterschool:

www.expectmorearizona.org/blog/2014/10/23/lights-afterschool-day/



EXPECTMOREARIZONA.ORG®
Ready Kids • Ready Graduates • Ready Workforce

Expect More Arizona > Featured Headlines > Lights On Afterschool Day

LIGHTS ON AFTERSCHOOL DAY

Posted on October 23, 2014 by Melanie McClintock, Arizona Center for Afterschool Excellence



The Arizona Center for Afterschool Excellence (AzCASE) invites you to join us in celebrating Thursday, October 23 as Lights On Afterschool Day in Arizona as proclaimed by Governor Jan Brewer.

Launched in October 2000, *Lights On Afterschool* is the only nationwide event celebrating afterschool programs and their important role in the lives of children, families and communities. The effort has become a hallmark of the afterschool movement and generates media coverage across the country each year.

The Afterschool Alliance's 2014 America After 3 PM report recently ranked Arizona 6th in the nation for youth participation in and parent satisfaction with afterschool programming statewide, giving Arizona much to celebrate this year.

- 178,554 children in Arizona participate in an afterschool program
- And another 318,223 would be enrolled in a program if one were available to them.
- The 6.79 hours average time per week Arizona youth spend in afterschool programs exceed the 5.64 hours average time youth are left unsupervised afterschool

High parental satisfaction with and support for quality afterschool programs are also reasons to celebrate.

- 97% of Arizona parents are satisfied with their child's afterschool program
- 72% of Arizona parents agree that afterschool program can help excite youth about learning, and
- 71% of Arizona parents agree that afterschool programs help youth gain workforce skills, such as teamwork, leadership and critical thinking.



Campaign Results

Article by Coconino Coalition for Children and Youth:

<http://news.coconinokids.org/arizona-ranks-6th-nationally-in-afterschool-programming/>



2015 ANNUAL CHILD PREVENTION KICKOFF AND CONFERENCE



Arizona Ranks 6th Nationally in Afterschool Programming

Jennifer Roth | October 20, 2014



Arizona ranked 6th in nation for afterschool programming, but there's still work to be done...

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Read more about Arizona After 3 PM: <http://azafterschool.org/azafter3>

See what's happening nationally in the America After 3 PM Report: <http://www.afterschoolalliance.org/AA3PM/>

Arizona Center for Afterschool Excellence

Melanie McClintock

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mmclintock@azafterschool.org

www.azafterschool.org



Benefits of Afterschool in Arizona

97%
of Arizona Parents
are Satisfied with
their Child's
Afterschool Program

72% of Arizona Parents
Agree that
Afterschool Programs Can
Help Excite Youth About
Learning

Satisfaction with their child's afterschool program is high among the parents fortunate enough to have access to a program. Parents agree that afterschool programs are providing a wide range of activities and enriching learning opportunities for their kids.

71% of Arizona Parents
Agree that
Afterschool Programs
Help Youth Gain Workforce
Skills, Such as Teamwork,
Leadership and Critical
Thinking

Top 3 Types of Program Activities Offered in Arizona Afterschool Programs

Physical Activity

Homework Assistance

Opportunities for Reading & Writing

Support for Afterschool

84% of Arizona Parents
Support Public Funding
for Afterschool Programs

Parents overwhelmingly support public funding for afterschool programs, and recognize that these programs keep kids safe, inspire learning and build skills that will help students reach their full potential and succeed in school, college, careers, and beyond.

About the Survey

America After 3PM is the largest national household survey. 37,720 households were surveyed online, covering 56,252 children and receiving 13,709 responses. Data was collected 2.28.2014 - 4.17.2014. The Afterschool Alliance contracted with Shugoll Research to collect this data. In Arizona, 1,117 children were screened and 261 households completed in-depth interviews via an online survey using a blend of national consumer panels. Child-level statewide projections are based on 2011-2012 total school enrollment data from the U.S. Department of Education.

In Arizona...

261

Households
Were Screened

1,117

Youth
Were Screened

About AzCASE

The Arizona Center for Afterschool Excellence (AzCASE) is a 501(c)3 nonprofit organization that is dedicated to improving access to high-quality, affordable out-of-school learning opportunities for all Arizona youth by serving as the preeminent source for professional development, advocacy and community capacity building in the out-of-school time (OST) community. AzCASE is one of 47 statewide afterschool networks comprising the National Network of Statewide Afterschool Networks supported by the Charles Stewart Mott Foundation (www.mott.org). These networks ensure a coherent, statewide strategy for improving out-of-school time program quality.

Have a follow-up question?

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